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INDEPENDENT AUDITOR'S REPORT

September 26, 2023

To the Members of PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION

I have audited the accompanying financial statements of PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION, which comprise the balance sheet as at MARCH 31, 2023 and the statements of income, retained earnings and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Qualified Opinion

In my opinion, except for the effects of the matter described in the Basis for Qualified Opinion section, the financial statements present fairly, in all material respects, the financial position of PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION as at MARCH 31, 2023 and the the results of its operations and cash flow of the Organization for the year then ended in accordance with Canadian accounting standards for not-for- profit organizations.

Basis for Qualified Opinion

The organization has included a loan as collectable where indications exist that casts significant doubt as to the collectability of this loan. However, as the funding provider has not provided the organization with a process to address this issue the loan has been left as collectable. The loan is included in the RRRF Investment Loan Fund ("RRRF") and is \$40,000. Therefore, the organization has overstated the RRRF loans receivable by \$40,000 and decreased relating expenses of the RRRF fund by \$40,000.

I conducted my audit in accordance with Canadian generally accepted auditing standards. my responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Organization in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibility

my objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with CASs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures
 made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Candice Hesje-Luchinski, CPA, CA

North Country Accounting

Carrot River, SK

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION Statement of Financial Position as at MARCH 31, 2023

										1
				Externally Re	Externally Restricted Funds					1
	Oper	Operating Funds	PrairiesCan Conditionally Repayable Fund Regular	PrairiesCan Conditionally Repayable Fund EDP	PrairiesCan Conditionally Repayable Fund Forestry		RRRF Investment / Loan Fund	2023	2022	
ASSETS Current										1
Cash	69	333,883	1 994 888	345 493	280 083	\$	131 1/3	3 085 400	0 0 2 5 6 2 0	
Accounts receivable	→	2,000) (1)							
Government remittances receivable (note 5)		1,139	8 300				E 19	1,139	1,111	
Accrued interest receivable			10,603	6		1	1	10,612	10.031	
Prepaid expenses		6,098	*	Ĩ		,	6.1	860'9	10,932	
Office supplies inventory		400	(M)			i.	10	400	400	
Current portion of loans receivable (note 8)			166,866	5,536	2	Ü	1,409,628	1,582,030	175,524	
		343,520	2,172,357	351,038	280,083	083	1,540,771	4,687,769	3,083,912	1
Loans receivable (note 8)		ŧ	1,028,265	12,723		r	10	1,040,988	2,510,406	
Property, plant and equipment (note 9)		4,545	70				(4	4,545	5,687	
	69	348,065	3,200,622	\$ 363,761	\$ 280,083	383 \$	1,540,771	5,733,302	\$ 5,600,005	1 11
LIABILITIES AND NET ASSETS Current										
Accounts payable and accrued liabilities	↔	8,959	•	· ↔	↔	↔	1	\$ 8,959	\$ 8,219	
Wages payable		12,655	1	ı		,	4	12,655	11,193	
Interfund amounts payable (receivable) (note 7)		30,398	(228)	•		ĩ	(30,170)	Ĭ	1	
Unearned income and deposits (note 10)		4,545		1			j.	4,545	6,478	179
		56,557	(228)				(30,170)	26,159	25,890	î.
Loans payable (note 11)	()	ì				1	1,536,128	1,536,128	1,575,128	
		56,557	(228)	1.			1,505,958	1,562,287	1,601,018	řÎ.
FUND BALANCES		291,508	3,200,850	363,761	280,083	383	34,813	4,171,015	3,998,987	
ON BEHALF OF THE BOARD	↔	348,065	3,200,622	\$ 363,761	\$ 280,083	383 \$	1,540,771 \$	5,733,302	\$ 5,600,005	1 7

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PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION Statement of Net Assets for the year ended MARCH 31, 2023

			П		Exte	Externally Restricted Funds	stricted F	spun		1			TV.
	ope (S	Operating Funds (Schedule 2)	CC Rep	PrairiesCan Conditionally Repayable Fund Regular	Prairie Condii Repayat EL	PrairiesCan Conditionally Repayable Fund EDP	Prairi Condi Repaya For	PrairiesCan Conditionally Repayable Fund Forestry	RRRF Investment / Loan Fund	/1 /	2023		2022
FUND BALANCES - BEGINNING OF YEAR EXCESS OF REVENUE OVER EXPENSES FUND BALANCES - END OF YEAR	တ တ	259,657 31,851 291,508	6 6	3,068,902 131,948 3,200,850	6 6	351,661 \$ 12,100 363,761 \$	s s	271,915 8,168 280,083	s s	46,852 \$ 12,039) 34,813 \$	3,998,987 \$ 172,028 4,171,015 \$	87 \$ 28 15 \$	3,850,845 148,142 3,998,987

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION Statement of Income for the year ended MARCH 31, 2023

				Externally Re	Externally Restricted Funds			
			:	:	:			
		Ψ 0	PrairiesCan Conditionally	PrairiesCan Conditionally	PrairiesCan Conditionally	RRRF		
*	Operating Funds (Schedule 1)		Repayable Fund Regular	Repayable Fund EDP	Repayable Fund Forestry	Investment / Loan Fund	2023	2022
Revenue								
Interest on deposits	\$ 10,	10,390 \$	59,334	\$ 9,750	\$ 8,148	\$ 3,157	\$ 90,779	\$ 18,075
Interest on loans			71,804	2,350	r	×	74,154	78,322
Administration fees and other	25,	25,380	Ü	ı	0)	C	25,380	11,381
Western economic diversification funding (note 12)	297,	297,669			34	191	297,669	297,669
Other grants (note 13)	51,	51,930	•	•	*	3€	51,930	45,385
	385,369	369	131,138	12,100	8,148	3,157	539,912	450,832
Expenses								
Advertising and promotion	11,	11,298	Œ.	8	ĸ	*	11,298	8,592
Amortization	· -	1,142	T.	ì	1 16		1,142	25
Bank charges and interest	,	2,082	ē	•	(20)	13	2,075	1,927
Board honorariums and gifts	,	1,646	*	*	*		1,646	1,506
Board travel, meeting and training expenses	21,	21,699	0	9)	¥E	1	21,699	2,410
Business licenses, fees and memberships		259	٠	(#E	990	0.00	259	329
Computer repairs and maintenance	13,	13,230	S#	9	:10	28	13,230	10,517
Credit checks and collections	1,	1,481	ě	*	*	*	1,481	1,766
Credit losses (note 8)			(810)	6	#E	E	(810)	(1,392)
Employee salaries, wages and benefits	154,	154,683	1	4	317	13,577	168,260	119,711
Insurance	5,	5,966	ř	<u>(*</u>	Tip	28	5,966	4,874
Lease and rental expense	40,	40,369	*	*	**	,£0	40,369	37,523
Leasehold improvements		I.	ė	(6)	in.	(٠	210
Management salaries and benefits	90,	60,155	ij	(9	20	e l	60,155	84,177
Office equipment	1,	1,913	ě	•	·	•	1,913	162
Office supplies	7,	7,647	Ř	10	E	1,606	9,253	5,925
Photocopier contract	1,	1,935	٠		55410	(10)	1,935	923
Professional fees	7,	2,863	9	(9	a		7,863	10,480
Staff training	Ψ,	1,795	٠	٠	**	*	1,795	
Staff travel expenses	4,	4,804	•	•	62	10	4,804	833
Telephone	7,	7,851	٠		300	51 I	7,851	6,592
Utilities	5,	5,700	à	3	i)		5,700	4,548
Workshop expenses		*	•	***	103	N.	(8)	1,022
	353,518	518	(810)		(20)	15,196	367,884	302,690
EXCESS OF REVENUE OVER EXPENSES	31.	31.851	131,948	12,100	8,168	(12,039)	172,028	148,142
							i e	

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION Statement of Cash Flows for the year ended MARCH 31, 2023

		2023	2022
CASH FLOWS FROM OPERATING ACTIVITIES EXCESS OF REVENUE OVER EXPENSES	\$	172,028 \$	148,142
Items not affecting cash			
Amortization		1,142	25
Non-cash working capital			
Accounts payable and accrued liabilities		740	(34,995)
Accounts receivable		7,276	(9,276)
Government remittances receivable (note 5)		(28)	210
Accrued interest receivable		(581)	1,342
Prepaid expenses		4,834	(3,964)
Loans receivable		62,912	(151,141)
Wages payable		1,462	(4,351)
Unearned income and deposits (note 10)		(1,933)	6,478
	<u>-</u>	247,852	(47,530)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment		(4)	(5,712)
	-	: 4 (6	(5,712)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of long-term debt		(39,000)	(142,947)
		(39,000)	(142,947)
NET INCREASE IN CASH	-	208,852	(196,189)
Cash at the beginning of the year		2,876,638	3,072,827
CASH AT THE END OF THE YEAR	\$	3,085,490 \$	2,876,638

1. DESCRIPTION OF OPERATIONS

Prince Albert and District Community Futures Development Corporation (the "Organization") is incorporated provincially under the Non-Profit Corporations Act of the province of Saskatchewan, and as a non-profit organization, is exempt from income taxes under the Income Tax Act. The Organization's principal business activity is to build social, community economic and entrepreneurial capacity through financing and business services, as well as, community planning and project support and implementation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were presented, in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) in Part III of the Chartered Professional Accountants of Canada ("CPA Canada") Handbook, which sets out the generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

Fund accounting

Prince Albert and District Community Futures Development Corporation follows the restricted fund method of accounting for contributions.

a) Operating Funds:

The purpose of the General Fund is to record the administrative and operating activities of the Organization. This includes revenue received for the provision of services from the Minister of Western Economic Diversification.

b) Conditionally Repayable Funds: The purpose of these Funds are to provide financial assistance to qualifying small businesses and entrepreneurs in the form of loans, loan guarantees, or equity participation. Thee Funds include the Regular Investment Fund, Disabled Entrepreneur Investment Fund, and Foresty Investment Fund. The Organization is restricted in the types of loans that may be provided from each Investment Fund according to its agreement with the Minister of Western Economic Diversification which has provided the initial funds for the Organization to redistribute as per the terms of their contract.

c) RRRF Investment / Loan Fund;

The purpose of these Funds are to provide financial assistance to qualifying small businesses and entrepreneurs in the form of loans with a portion which maybe forgiven if certain conditions are met. These funds were provided to the organization through the Regional Relief & Recovery Fund and are restricted per the terms of the loan agreement with Community Futures Saskatchewan and funding agreement with the Minister of Western Economic Diversification.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments policy

The Organization initially recognizes its financial assets and liabilities at fair value. The Organization subsequently measures all its financial assets and liabilities at amortized cost, net of any provisions for impairment. Financial assets are assessed for impairment on an annual basis at the end of each fiscal year for indicators of impairment. If there is an indicator of impairment, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows. The carrying value of the financial asset is then reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the financial asset, or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization. Tangible capital assets are amortized over their estimated useful life. The following summarizes the Organization's major categories of tangible capital assets, as well as, the rates and methods of amortizaiton used for those assets which have been capitalized:

Office furniture and equipment	5 years	straight-line method
Computer equipment	5 years	straight-line method
Leasehold improvements	5 years	straight-line method
Resource library	5 years	straight-line method

Revenue recognition

Prince Albert and District Community Futures Development Corporation follows the restricted fund method of accounting for contributions. Restricted contributions are recognized as revenue of the appropriate restricted fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Restricted contributions received for which there is not a restricted fund established are deferred in the General Fund and recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Investment income earned on Investment Fund resources that must be spent on Investment Fund activities is recognized as revenue of the Investment Fund. Unrestricted investment income earned on Investment Fund resources is recognized as revenue of the General Fund. Other investment income is recognized as revenue of the General Fund when earned.

All other fees are recognized as revenue of the General Fund when earned.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations (ASNPO) requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. These estimates include the useful life of tangible capital assets and collectability of loans receivable and are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

3. FINANCIAL INSTRUMENTS

The Organization is exposed to risk through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of March 31, 2023.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Organization is exposed to credit risk from loan holders. In order to reduce its credit risk, the Organization reviews a prospective new loan holder's credit history and business viability before extending credit as well as conducts regular reviews of its existing loan holders' performance. An allowance for doubtful loans is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Organization has a significant number of loan holders which minimizes concentration of credit risk.

Unless otherwise noted, it is management's opinion that the Organization is not exposed to significant other price risks arising from these financial instruments.

4. CONDITIONALLY REPAYABLE CONTRIBUTIONS

The following lists the amounts of the original funds provided for each of the Conditionally repayable funds:

	2023	2022
PrairiesCan Conditionally Repayable Fund - Regular	1,285,000	1,285,000
PrairiesCan Conditionally Repayable Fund - EDP	200,000	200,000
PrairiesCan Conditionally Repayable Fund - Forestry	500,000	500,000
	\$ 1,985,000	\$ 1,985,000

Conditionally repayable contributions made by Western Economic Diversification Canada (WD) are non- interest bearing, unsecured, and repayable upon 60 days notice in the event of default, as defined in the contribution agreement. WD Conditionally Repayable Contributions are subject to certain conditions as stipulated in the contribution agreement.

5. GOVERNMENT REMITTANCES RECEIVABLE

The following government remittances were receivable at year end:

	_	2023	2	022
GST remittance receivable	\$	1,139	\$	1,111

7. INTERFUND AMOUNTS RECEIVABLE/PAYABLE AND TRANSFERS

Interfund amounts receivable/payable relate to expenses paid from another fund which has not yet been reimbursed.

8. LOANS AND NOTES RECEIVABLE

	8	ong Term	Current	2023	 2022
Regular loans receivable Disabled entrepreneur loans receivable RRRF loans receivable	\$	1,028,265 12,722	\$ 166,866 5,536 1,409,628	\$ 1,195,131 18,258 1,409,628	\$ 1,112,793 36,509 1,536,628
	\$	1,040,987	\$ 1,582,030	\$ 2,623,017	\$ 2,685,930

Loans receivable are interest-bearing at fixed rates ranging from 5% - 9%. Security is taken on these loans as appropriate to the situation and use of funds. Amounts receivable within one year include expected regular loan payments and amounts called or expected to be called (\$0) due to delinquency where management is of the opinion that full payment is collectable.

Principal and allowance

MARCH 31, 2023	Principal	Principal impaired		Net carrying value
Regular Loans Receivable	\$ 1,195,131	\$ 	-	\$ 1,195,131
Disabled entrepreneur				
loans receivable	18,260	â	-	18,259
RRRF loans receivable	1,409,628	9	ŭ.	1,409,628
	\$ 2,623,019	\$ 	2	\$ 2,623,018

MARCH 31, 2022	Principal	Principal impaired		Net carrying value
Regular Loans Receivable \$ Disabled entrepreneur	1,112,793	\$		\$ 1,112,793
loans receivable	36,509		*	36,509
RRRF loans receivable	1,536,628			1,536,628
\$	2,685,930	\$		\$ 2,685,930

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION

Notes to Financial Statements Year Ended MARCH 31, 2023

8. LOANS AND NOTES RECEIVABLE (continued)

During the year, there were the following changes in the allowance for doubtful accounts:

	Begir	ning							
	Bala	nce	Pr	ovisions	- 1	Write-offs	Reversals	2023	2022
Regular Loans Receivable	\$	-	\$	810	\$	*	\$ (810) \$		\$

9. TANGIBLE CAPITAL ASSETS

				2023		2022
Cost	Accumulated Amortization		Net Book Value		Net Book Value	
\$ 13,491	\$	8,946	\$	4,545	\$	5,687
4,945		4,945		3 ₹ 2.		i(e :
2,088		2,088				85
\$ 20,524	\$	15,979	\$	4,545	\$	5,687
\$	\$ 13,491 4,945 2,088	Cost \$ 13,491 \$ 4,945 2,088	Cost Amortization \$ 13,491 \$ 8,946 4,945 4,945 2,088 2,088	Cost Amortization \$ 13,491 \$ 8,946 \$ 4,945 4,945 4,945 2,088	Cost Accumulated Amortization Net Book Value \$ 13,491 \$ 8,946 \$ 4,545 4,945 4,945 - 2,088 2,088 -	Accumulated Cost Accumulated Amortization Net Book Value Net Book Value \$ 13,491 \$ 8,946 \$ 4,545 \$ 4,945 \$ - 2,088 \$ - 2,08

10. UNEARNED INCOME & DEPOSITS

The organization has received a grant for the purpose of purchasing computer equipment. This amount has been deferred and will be recongnized as revenue in the general Operating fund at the same rate as the depreciation recorded for the relating asset. The amount Deferred equals \$4,545.

11. LOANS PAYABLE

The organization has received loan funds of \$1,718,075 to provide loans to qualifying small businesses under the Regional Reflief and Recovery Fund. Loans provided to qualifying small businesses included a forgivable amount. Amounts forgiven to qualifying small businesses are not required to be repaid. This loan provides for an initial term and extended term as outlined below. As of March 31, 2023 \$1,536,128 has not yet been repaid or forgiven.

Terms of initial loan

The loan is non-interest bearing and does not require payments during the initial term of the loan. All funds not included in the extended term are required to be repaid within 10 days upon maturity. The initial term matures December 31, 2023.

Extended term

All funds which have been used to provide loans to qualifying small businesses will be included in the extended term automatically. The extended term bears no interest and must be repaid in equal monthly payments beginning Janaury 31, 2024. The loan matures December 31, 2025 at which time all remaining loan funds must be repaid. Monthly payments are estimated to be \$39,670 totaling \$476,040 per year until maturity.

12. GOVERNMENT ASSISTANCE

The Organization has received assistance from the Minister responsible for Prairies Economic Dvelopment Canada totaling \$297,669 in support of the organization's general operations. The funding is provided to cover eligible expenditures as outlined in the agreement between the two parties. Should the Organization fail to meet the terms of the agreement repayment may be requested at the discretion of the Minister.

13. OTHER GRANTS

The Organization received additional grants relating to specific projects as outlined by each project's funding agreement. Included

in other grants reported is a grant for \$50,000 which was received from Community Futures Pan West Network Inc.

\$45, 360 was received as part of funds provided for the Regional Relief and Recovery Fund in previous years. These funds are repayable if not used by December 31, 2025. The organization has used \$15,183 of these funds as of March 31, 2023

14. RELATED PARTY TRANSACTIONS

The Organization pays for board member travel, training, and other expenses required in the course of supporting the organization. These amounts are measured at the exchange amount, which is the amount of consideration established and agreed upon by the related parties.

15. ECONOMIC DEPENDENCE

The Organization obtains funding from the Minister of Western Economic Diversification as well as support in the form of restricted funds. If this support were significantly reduced, the Organization is of the opinion, that viable operations would be doubtful.

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION Schedule 1 - Operating Funds Statement of Income and Net Assets for the year ended MARCH 31, 2023

		Externally Restricted						
		al Operating Fund	PrairiesCan Operating Fund	2023				
Revenue								
Interest on deposits	\$	10,390	\$:	\$ 10,390				
Administration fees and other		11,950	13,430	25,380				
Western economic diversification funding (note 12)		±=10	297,669	297,669				
Other grants (note 13)		1,142	50,788	51,930				
	9 3	23,482	361,887	385,369				
Expenses								
Advertising and promotion		-	11,298	11,298				
Amortization		1,142	-	1,142				
Bank charges and interest		-	2,082	2,082				
Board honorariums and gifts		1,646	-	1,646				
Board travel, meeting and training expenses		-	21,699	21,699				
Business licenses, fees and memberships		-	259	259				
Computer repairs and maintenance		-	13,230	13,230				
Credit checks and collections		-	1,481	1,48				
Employee salaries, wages and benefits		-	154,683	154,683				
Insurance		_	5,966	5,966				
Lease and rental expense		-	40,369	40,369				
Management salaries and benefits		-	60,155	60,15				
Office equipment		-	1,913	1,913				
Office supplies		-	7,647	7,64				
Photocopier contract		-	1,935	1,935				
Professional fees		-	7,863	7,863				
Staff training		-	1,795	1,795				
Staff travel expenses		-	4,804	4,804				
Telephone		-	7,851	7,85°				
Utilities		-	5,700	5,700				
		2,788	350,730	353,518				
EXCESS OF REVENUE OVER EXPENSES	\$	20,694	\$ 11,157	\$ 31,851				
FUND BALANCES - BEGINNING OF YEAR		259,657		259,657				
JND BALANCES - END OF YEAR	17	280,351	11,157	291,508				