PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
Financial Statements
Year Ended MARCH 31, 2025

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
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Year Ended MARCH 31, 2025

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INDEPENDENT AUDITOR'S REPORT

June 24, 2025

To the Members of
PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION

I have audited the accompanying financial statements of PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION, which comprise the balance sheet as at MARCH 31, 2025 and the statements of income, retained earnings and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Opinion

In my opinion, the financial statements present fairly, in all material respects, the financial position of PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION as at MARCH 31, 2025 and the the results of its operations and cash flow of the Organization for the year then ended in accordance with Canadian accounting standards for not-for- profit organizations.

Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. my responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of my report. I am independent of the Organization in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibility
my objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with CASs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Candice Hesje

Candice Hesje, CPA, CA
North Country Accounting
Carrot River, SK

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
Statement of Financial Position
as at MARCH 31, 2025

		Externally Restricted Funds					
	Operating Funds	*PrairiesCan Conditionally Repayable Fund Regular*	*PrairiesCan Conditionally Repayable Fund EDP*	*PrairiesCan Conditionally Repayable Fund Forestry*	*RRRF Investment / Loan Fund*	2025	2024
ASSETS							
Current							
Cash	$ 336,905	1,664,460	$ 401,708	$ 285,527	$ -	$ 2,688,600	$ 2,764,351
Accounts receivable	-	-	-	-	-	-	1,785
Government remittances receivable (note 5)	1,984	-	-	-	-	1,984	1,273
Accrued interest receivable	-	27,248	-	178	-	27,426	13,376
Prepaid expenses	28,018	-	-	-	-	28,018	7,692
Office supplies inventory	400	-	-	-	-	400	400
Current portion of loans receivable (note 8)	-	382,317	-	20,902	-	403,219	320,820
	367,307	2,074,025	401,708	306,607	-	3,149,647	3,109,697
Loans receivable (note 8)	-	1,548,142	-	3,293	-	1,551,435	1,344,911
Property, plant and equipment (note 9)	2,260	-	-	-	-	2,260	3,402
	$ 369,567	3,622,167	$ 401,708	$ 309,900	$ -	$ 4,703,342	$ 4,458,010
LIABILITIES AND NET ASSETS							
Current							
Accounts payable and accrued liabilities	$ 8,303	-	$ -	$ -	$ -	$ 8,303	$ 7,311
Wages payable	16,400	-	-	-	-	16,400	11,968
Interfund amounts payable (receivable) (note 7)	(50,820)	50,820	-	-	-	-	-
Unearned income and deposits (note 10)	2,260	-	-	-	-	2,260	3,402
	(23,857)	50,820	-	-	-	26,963	22,681
FUND BALANCES	393,424	3,571,347	401,708	309,900	-	4,676,379	4,435,329
	$ 369,567	3,622,167	$ 401,708	$ 309,900	$ -	$ 4,703,342	$ 4,458,010

ON BEHALF OF THE BOARD

________________ Director

________________ Director

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
Statement of Net Assets
for the year ended MARCH 31, 2025

		Externally Restricted Funds					
	Operating Funds (Schedule 2)	*PrairiesCan Conditionally Repayable Fund Regular*	*PrairiesCan Conditionally Repayable Fund EDP*	*PrairiesCan Conditionally Repayable Fund Forestry*	*RRRF Investment / Loan Fund*	2025	2024
FUND BALANCES - BEGINNING OF YEAR	$ 353,016	$ 3,398,483	$ 383,673	$ 295,012	$ 5,145	$ 4,435,329	$ 4,171,015
EXCESS OF REVENUE OVER EXPENSES	(14,470)	223,684	18,035	14,888	(1,087)	241,050	264,314
INTERFUND INTEREST TRANSFER	54,878	(50,820)	-	-	(4,058)	-	-
FUND BALANCES - END OF YEAR	$ 393,424	$ 3,571,347	$ 401,708	$ 309,900	$ -	$ 4,676,379	$ 4,435,329

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
Statement of Income
for the year ended MARCH 31, 2025

		Externally Restricted Funds					
	Operating Funds (Schedule 1)	*PrairiesCan Conditionally Repayable Fund Regular*	*PrairiesCan Conditionally Repayable Fund EDP*	*PrairiesCan Conditionally Repayable Fund Forestry*	*RRRF Investment / Loan Fund*	2025	2024
Revenue							
Western economic diversification funding (note 11)	$ 297,669	$ -	$ -	$ -	$ -	$ 297,669	$ 297,669
Interest on deposits	20,118	81,747	17,711	13,114	4,085	136,775	178,782
Interest on loans	-	141,937	324	1,774	-	144,035	90,415
Administration fees and other	19,041	-	-	-	-	19,041	21,042
Other grants (note 12)	8,375	-	-	-	-	8,375	106,143
Rental revenue	-	-	-	-	-	-	1,200
	345,203	223,684	18,035	14,888	4,085	605,895	695,251
Expenses							
Advertising and promotion	13,594	-	-	-	-	13,594	12,751
Amortization	1,143	-	-	-	-	1,143	1,143
Bank charges and interest	1,984	-	-	-	10	1,994	2,166
Board honorariums and gifts	1,666	-	-	-	-	1,666	1,130
Board travel, meeting and training expenses	6,022	-	-	-	-	6,022	3,989
Business licenses, fees and memberships	259	-	-	-	-	259	259
Computer repairs and maintenance	10,833	-	-	-	-	10,833	8,323
Credit checks and collections	3,233	-	-	-	-	3,233	3,374
Credit losses (note 8)	-	-	-	-	-	-	100,178
Employee salaries, wages and benefits	145,159	-	-	-		145,159	132,822
Insurance	5,703	-	-	-	-	5,703	5,960
Lease and rental expense	34,440	-	-	-	-	34,440	41,290
Leasehold improvements	(3)	-	-	-	-	(3)	839
Management salaries and benefits	79,353	-	-	-	5,162	84,515	59,470
Office equipment	10,998	-	-	-	-	10,998	5,580
Office supplies	1,705	-	-	-	-	1,705	6,026
Photocopier contract	4,335	-	-	-	-	4,335	1,173
Professional fees	8,207	-	-	-	-	8,207	12,926
Staff training	3,886	-	-	-	-	3,886	830
Staff travel expenses	1,697	-	-	-	-	1,697	2,921
Telephone	5,831	-	-	-	-	5,831	5,824
Utilities	346	-	-	-	-	346	5,259
Workshop expenses	12,148	-	-	-	-	12,148	5,551
Contracted moving expenses	(366)	-	-	-	-	(366)	4,153
Grants paid	7,500	-	-	-	-	7,500	7,000
	359,673	-	-	-	5,172	364,845	430,937
EXCESS OF REVENUE OVER EXPENSES	$ (14,470)	$ 223,684	$ 18,035	$ 14,888	$ (1,087)	$ 241,050	$ 264,314

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
Statement of Cash Flows
for the year ended MARCH 31, 2025

	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
EXCESS OF REVENUE OVER EXPENSES	$ 241,050	$ 264,314
Items not affecting cash		
Amortization	1,143	1,143
Non-cash working capital		
Accounts payable and accrued liabilities	991	(1,648)
Accounts receivable	1,785	215
Government remittances receivable (note 5)	(711)	(134)
Accrued interest receivable	(14,050)	(2,764)
Prepaid expenses	(20,326)	(1,594)
Loans receivable	(288,923)	957,286
Wages payable	4,432	(687)
Unearned income and deposits (note 10)	(1,142)	(1,143)
	(75,751)	1,214,988
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of long-term debt	-	(1,536,128)
	-	(1,536,128)
NET INCREASE IN CASH	(75,751)	(321,140)
Cash at the beginning of the year	2,764,351	3,085,491
CASH AT THE END OF THE YEAR	$ 2,688,600	$ 2,764,351

1. DESCRIPTION OF OPERATIONS

Prince Albert and District Community Futures Development Corporation (the "Organization") is incorporated provincially under the Non-Profit Corporations Act of the province of Saskatchewan, and as a non-profit organization, is exempt from income taxes under the Income Tax Act. The Organization's principal business activity is to build social, community economic and entrepreneurial capacity through financing and business services, as well as, community planning and project support and implementation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were presented, in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) in Part III of the Chartered Professional Accountants of Canada ("CPA Canada") Handbook, which sets out the generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

Fund accounting

Prince Albert and District Community Futures Development Corporation follows the restricted fund method of accounting for contributions.

a) Operating Funds: The purpose of the General Fund is to record the administrative and operating activities of the Organization. This includes revenue received for the provision of services from the Minister of Western Economic Diversification.

b) Conditionally Repayable Funds: The purpose of these Funds are to provide financial assistance to qualifying small businesses and entrepreneurs in the form of loans, loan guarantees, or equity participation. Thse Funds include the Regular Investment Fund, Disabled Entrepreneur Investment Fund, and Foresty Investment Fund. The Organization is restricted in the types of loans that may be provided from each Investment Fund according to its agreement with the Minister of Western Economic Diversification which has provided the initial funds for the Organization to redistribute as per the terms of their contract.

c) RRRF Investment / Loan Fund: The purpose of these Funds are to provide financial assistance to qualifying small businesses and entrepreneurs in the form of loans with a portion which maybe forgiven if certain conditions are met. These funds were provided to the organization through the Regional Relief & Recovery Fund and are restricted per the terms of the loan agreement with Community Futures Saskatchewan and funding agreement with the Minister of Western Economic Diversification.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial instruments policy

The Organization initially recognizes its financial assets and liabilities at fair value. The Organization subsequently measures all its financial assets and liabilities at amortized cost, net of any provisions for impairment. Financial assets are assessed for impairment on an annual basis at the end of each fiscal year for indicators of impairment. If there is an indicator of impairement, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows. The carrying value of the financial asset is then reduced to the highest of the present value of expected cash flows, the amount that could be realized from selling the finanical asset, or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization. Tangible capital assets are amortized over their estimated useful life. The following summarizes the Organization's major categories of tangible capital assets, as well as, the rates and methods of amortizaiton used for those assets which have been capitalized:

Office furniture and equipment	5 years	straight-line method
Computer equipment	5 years	straight-line method
Leasehold improvements	5 years	straight-line method

Revenue recognition

Prince Albert and District Community Futures Development Corporation follows the restricted fund method of accounting for contributions. Restricted contributions are recognized as revenue of the appropriate restricted fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Restricted contributions received for which there is not a restricted fund established are deferred in the General Fund and recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Investment income earned on Investment Fund resources that must be spent on Investment Fund activities is recognized as revenue of the Investment Fund. Unrestricted investment income earned on Investment Fund resources is recognized as revenue of the General Fund. Other investment income is recognized as revenue of the General Fund when earned.

All other fees are recognized as revenue of the General Fund when earned.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations (ASNPO) requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. These estimates include the useful life of tangible capital assets and collectability of loans receivable and are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

3. FINANCIAL INSTRUMENTS

The Organization is exposed to risk through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of March 31, 2025.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Organization is exposed to credit risk from loan holders. In order to reduce its credit risk, the Organization reviews a prospective new loan holder's credit history and business viability before extending credit as well as conducts regular reviews of its existing loan holders' performance. An allowance for doubtful loans is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Organization has a significant number of loan holders which minimizes concentration of credit risk.

Unless otherwise noted, it is management’s opinion that the Organization is not exposed to significant other price risks arising from these financial instruments.

4. CONDITIONALLY REPAYABLE CONTRIBUTIONS

The following lists the amounts of the original funds provided for each of the Conditionally repayable funds:

	2025	2024
PrairiesCan Conditionally Repayable Fund - Regular	1,285,000	1,285,000
PrairiesCan Conditionally Repayable Fund - EDP	200,000	200,000
PrairiesCan Conditionally Repayable Fund - Forestry	500,000	500,000
	$ 1,985,000	$ 1,985,000

Conditionally repayable contributions made by Western Economic Diversification Canada (WD) are non- interest bearing, unsecured, and repayable upon 60 days notice in the event of default, as defined in the contribution agreement. WD Conditionally Repayable Contributions are subject to certain conditions as stipulated in the contribution agreement.

5. GOVERNMENT REMITTANCES RECEIVABLE

The following government remittances were receivable at year end:

	2025	2024
GST remittance receivable	$ 1,984	$ 1,273

7. INTERFUND AMOUNTS RECEIVABLE/PAYABLE AND TRANSFERS

Interfund amounts receivable/payable relate to expenses paid from another fund which has not yet been reimbursed.

8. LOANS AND NOTES RECEIVABLE

	Long Term	Current	2025	2024
Regular loans receivable	$ 1,548,142	$ 382,317	$ 1,930,459	$ 1,652,374
Disabled entrepreneur loans receivable	-	-	-	13,357
Forestry loans receivable	3,293	20,902	24,195	24,195
	$ 1,551,435	$ 403,219	$ 1,954,654	$ 1,689,926

Loans receivable are interest-bearing at fixed rates ranging from 5% - 10%. Security is taken on these loans as appropriate to the situation and use of funds. Amounts receivable within one year include expected regular loan payments and amounts called or expected to be called ($0) due to delinquency where management is of the opinion that full payment is collectable.

Principal and allowance

MARCH 31, 2025	Principal	Principal impaired	Net carrying value
Regular Loans Receivable	$ 1,930,459	$ -	$ 1,930,459
Forestry loans receivabl	24,195	-	24,195
	$ 1,954,654	$ -	$ 1,954,654

MARCH 31, 2024	Principal	Principal impaired	Net carrying value
Regular Loans Receivable	$ 1,652,374	$ -	$ 1,652,374
Disabled entrepreneur loans receivable	13,357	-	13,357
	$ 1,665,731	$ -	$ 1,665,731

8. LOANS AND NOTES RECEIVABLE *(continued)*

During the year, there were the following changes in the allowance for doubtful accounts:

	Beginning Balance	Provisions	Write-offs	Reversals	2025	2024
Regular Loans Receivable	$ -	$ -	$ -	$ -	$ -	$ -
RRRF loans	-	-	-	-	-	-
	$ -	$ -	$ -	$ -	$ -	$ -

9. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated Amortization	2025 Net Book Value	2024 Net Book Value
Computer equipment	$ 13,491	$ 11,231	$ 2,260	$ 3,402
Furniture and fixtures	4,945	4,945	-	-
Leasehold improvements	2,088	2,088	-	-
	$ 20,524	$ 18,264	$ 2,260	$ 3,402

10. UNEARNED INCOME & DEPOSITS

The organization has received a grant for the purpose of purchasing computer equipment. This amount has been deferred and will be recongnized as revenue in the general Operating fund at the same rate as the depreciation recorded for the relating asset. The amount Deferred equals $2,260.

11. GOVERNMENT ASSISTANCE

The Organization has received assistance from the Minister responsible for Prairies Economic Dvelopment Canada totaling $297,669 in support of the organization's general operations. The funding is provided to cover eligible expenditures as outlined in the agreement between the two parties. Should the Organization fail to meet the terms of the agreement repayment may be requested at the discretion of the Minister.

12. OTHER GRANTS

The Organization received additional grants relating to specific projects as outlined by each project's funding agreement.

13. RELATED PARTY TRANSACTIONS

The Organization pays for board member travel, training, and other expenses required in the course of supporting the organization. These amounts are measured at the exchange amount, which is the amount of consideration established and agreed upon by the related parties.

14. ECONOMIC DEPENDENCE

The Organization obtains funding from the Minister of Western Economic Diversification as well as support in the form of restricted funds. If this support were significantly reduced, the Organization is of the opinion, that viable operations would be doubtful.

PRINCE ALBERT AND DISTRICT COMMUNITY FUTURES DEVELOPMENT CORPORATION
Schedule 1 - Operating Funds Statement of Income and Net Assets
for the year ended MARCH 31, 2025

		Externally Restricted	
	General Operating Fund	*PrairiesCan Operating Fund*	2025
Revenue			
Western economic diversification funding (note 11)	$ -	$ 297,669	$ 297,669
Interest on deposits	20,118	-	20,118
Administration fees and other	19,041	-	19,041
Other grants (note 12)	-	8,375	8,375
Rental revenue	-	-	-
	39,159	306,044	345,203
Expenses			
Advertising and promotion	-	13,594	13,594
Amortization	1,143	-	1,143
Bank charges and interest	-	1,984	1,984
Board honorariums and gifts	1,666	-	1,666
Board travel, meeting and training expenses	-	6,022	6,022
Business licenses, fees and memberships	-	259	259
Computer repairs and maintenance	-	10,833	10,833
Credit checks and collections	-	3,233	3,233
Employee salaries, wages and benefits	-	145,159	145,159
Insurance	-	5,703	5,703
Lease and rental expense	-	34,440	34,440
Leasehold improvements	-	(3)	(3)
Management salaries and benefits	-	79,353	79,353
Office equipment	-	10,998	10,998
Office supplies	-	1,705	1,705
Photocopier contract	-	4,335	4,335
Professional fees	-	8,207	8,207
Staff training	-	3,886	3,886
Staff travel expenses	-	1,697	1,697
Telephone	-	5,831	5,831
Utilities	-	346	346
Workshop expenses	-	12,148	12,148
Contracted moving expenses	-	(366)	(366)
Grants paid	-	7,500	7,500
	2,809	356,864	359,673
EXCESS OF REVENUE OVER EXPENSES	36,350	(50,820)	(14,470)
FUND BALANCES - BEGINNING OF YEAR	353,016	-	353,016
EXCESS OF REVENUE OVER EXPENSES	$ 36,350	$ (50,820)	$ (14,470)
INTERFUND INTEREST TRANSFER	54,878	-	54,878
FUND BALANCES - END OF YEAR	$ 444,244	$ (50,820)	$ 393,424